THE FAMILY BUSINESS CONSULTING GROUP

Profitability Decision Making Worksheet

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Making profitability a normal part of discussions amongst family members is an important aspect of creating healthy decision making around this matter. Below is an example of a big picture discussion that family stakeholders might engage in around profitability decision making. A blank worksheet is included on the next page as a tool to help guide your family's discussion.

| Factors | Internal Decision Guidance | Illustration | |
|--------------------------|-----------------------------|--------------|-------------|
| Profit | | | \$5,000,000 |
| Income Taxes | 20% to 40% of profit | \$1,250,000 | |
| Debt Service | Per Terms of Bank Agreement | \$750,000 | |
| Maintenance Reinvestment | 10% to 15% of profit | \$625,000 | |
| Strategic Reinvestment | Per Strategic Plan | \$800,000 | |
| Dividends | Targeted Minimum Annually | \$750,000 | |
| Equity Redemption Fund | 10% of profit | \$500,000 | |
| Philanthropy | 2.5% to 5.0% of profit | \$150,000 | |
| Total Uses of Profit | | | \$4,825,000 |
| Change to Reserves | | | \$175,000 |

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| Income Taxes | | | |
| Debt Service | | | |
| Maintenance Reinvestment | | | |
| Strategic Reinvestment | | | |
| Dividends | | | |
| Equity Redemption Fund | | | |
| Philanthropy | | | |
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| | | | |
| Total Uses of Profit | | | |
| Change to Reserves | | | |

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